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April 21, 2023

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The Honorable J. Travis Laster Court of Chancery Leonard L. Williams Justice Center 500 N. King Street Wilmington, Delaware 19801

Re: Texas Pacific Land Corp. v. Horizon Kinetics LLC, et al.,

C.A. No. 2022-1066-JTL (Del. Ch.)

Dear Vice Chancellor Laster:

I write to provide Defendants' view on post-trial briefing and to respond to TPL's letter to the Court of April 20, 2023. Although Defendants do not object to the "tight, four-brief sequence" that the Court suggested, they do object to additional extension of the more than six-month-old 2022 annual meeting and its stale record date. At the close of trial on April 17, the Court noted that "if indeed there was an obligation on the part of the investor group to vote their shares consistent with the board recommendation, then...one would enforce the voting agreement, effectively,

as if it had been voted that way at the original meeting." Accordingly, on April 18,

Defendants proposed to TPL that the parties agree that TPL's annual meeting would

close on May 18, as currently scheduled, and that the result of the stockholder vote

on Proposal Four at that meeting would be determined by the Court through this

litigation. Such an agreement would relieve the timing pressure on the parties and

the Court without prejudicing any party. In response, TPL instead proposed that the

May 18 meeting be further adjourned to an as-of-yet unspecified later date. See Plf's

Letter (Apr. 20, 2023). Because the timing of the 2022 annual meeting's conclusion

meaningfully affects the rights of Defendants, it likewise affects Defendants' views

on the post-trial schedule in this action.

TPL's ostensible purpose for adjourning the 2022 Annual Meeting has been

"to provide the Delaware Court of Chancery sufficient time to issue a ruling...prior

to the Company reconvening the 2022 Annual Meeting." But as the Court noted at

trial, even if TPL were to prevail, the Court's remedy would apply as of the

conclusion of the "original meeting," which is currently set to close on May 18,

¹ Trial Tr. at 375:9-16; see also Plf's Letter (Apr. 20, 2023)

² See Texas Pacific Land Corporation Press Release, January 23, 2023, available at https://tinyurl.com/2z2s74ch.

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2023.3 As a result, there is no need to keep voting on Proposal Four open until the

Court has reached a final decision. Voting on Proposal Four should instead be closed

as currently scheduled—though the final result of the election would remain

contingent upon the ultimate resolution of this action.

The contrary approach TPL proposes would severely prejudice Defendants.

Section 11(a) of the Stockholders' Agreement provides that the agreement

terminates "following the completion of the 2022 annual meeting of stockholders of

TPL Corp."⁴ TPL apparently believes that, because it has "adjourned" rather than

"completed" its 2022 annual meeting, the Stockholders' Agreement's prohibitions

on, for example, Defendants' purchasing TPL stock beyond certain percentile caps

or nominating a candidate for election as a director at the 2023 annual meeting

remain in place.⁵ In addition, TPL contends the agreement prohibits Defendants fro

making virtually any public communication about TPL.

³ Trial Tr. at 375:9-16 (emphasis added). In light of TPL's past adjournments, some TPL stockholders have cast or changed votes since November 16, 2022. While Defendants agree that such votes should be given effect, for the reasons provided in this letter, TPL should not be permitted to further prolong the voting period.

⁴ JX116:10. There is a proviso stating that certain of Defendants' obligations survive "until such time as no Investor Group Designee is serving on the Board." *Id.* But the completion of the 2022 annual meeting provides Defendants the ability to terminate these obligations by resigning from the Board.

 $^{^{5}}$ *Id.* at 4 (§3(a)-(b)).

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By holding the 2022 annual meeting open indefinitely, TPL seeks to artificially keep these prohibitions intact. This is particularly problematic here because TPL has adopted an advance notice bylaw.⁶ If, as TPL contends, the Stockholders' Agreement's standstill provisions remain in force, TPL may argue that Defendants are prohibited from submitting nominations or proposals for consideration at the 2023 annual meeting in compliance with the advance notice bylaw. The parties plainly did not intend this result when they agreed to a termination of the Stockholders' Agreement upon the completion of TPL's 2022 annual meeting.⁷ Nor is TPL's attempt to manufacture such a result permissible under equitable principles of Delaware law.⁸

⁶ See Amended and Restated Bylaws of Texas Pacific Land Corporation § 2.8(A)(2), available at https://tinyurl.com/2p8zk8au. TPL's advance notice bylaw provides that, if TPL advances the 2023 meeting by more than 30 days from the anniversary of the 2022 meeting, TPL may create a deadline for stockholder nominations and proposals in as few 10 days "following the day on which public announcement of the date of [the 2023 annual] meeting is first made by the Corporation." *Id*.

⁷ JX116:10 (§11(a)) (emphasis added).

⁸ Coster v. UIP Companies, Inc., 255 A.3d 952, 961 (Del. 2021) ("[T]he subversion of corporate democracy by manipulation of corporate machinery will not be countenanced under Delaware law."); Schnell v. Chris-Craft Indus., Inc., 285 A.2d 437, 439 (Del. 1971) ("[I]nequitable action does not become permissible simply because it is legally possible.").

Moreover, a contention that the vote on Proposal Four remains incomplete

would be incompatible with TPL's sole claim in this summary Section 225(b)

proceeding. Section 225(b) empowers the Court to "hear and determine the result

of any vote of stockholders." By bringing a Section 225(b) claim, TPL conceded

that a stockholder vote on Proposal Four already occurred, and sought a judicial

"determin[ation]" of its "result." TPL cannot simultaneously seek such a ruling

and also contend that its 2022 annual meeting is incomplete.

Defendants thus seek clarity on whether, for purposes of the Termination

Provision of the Stockholders' Agreement, the "completion of the 2022 annual

meeting" occurred on November 16, 2022. Otherwise, Defendants face the risk of

prejudice from further indefinite adjournment that would necessitate a faster-paced

schedule than the parties or the Court currently desire. Accordingly, Defendants

propose that the parties discuss with the Court on a brief teleconference as suggested

at the end of the trial and will reach out to TPL to contact the Court for availability.

As always, we are available if Your Honor has any questions.

⁹ 8 *Del. C.* § 225(b) (emphasis added).

¹⁰ *Id*.

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Respectfully submitted,

/s/ James M. Yoch, Jr.

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